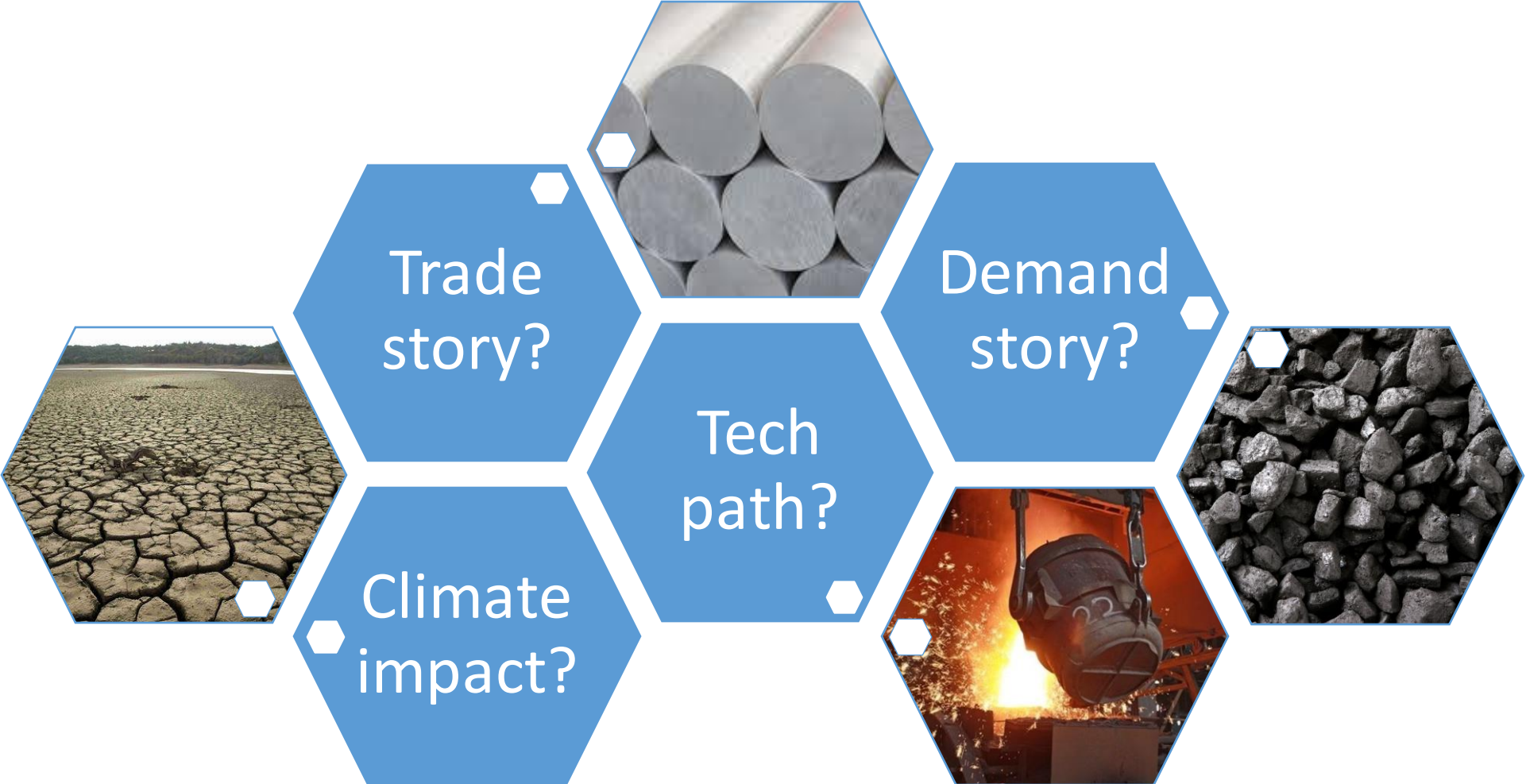


Climate change impacts on business

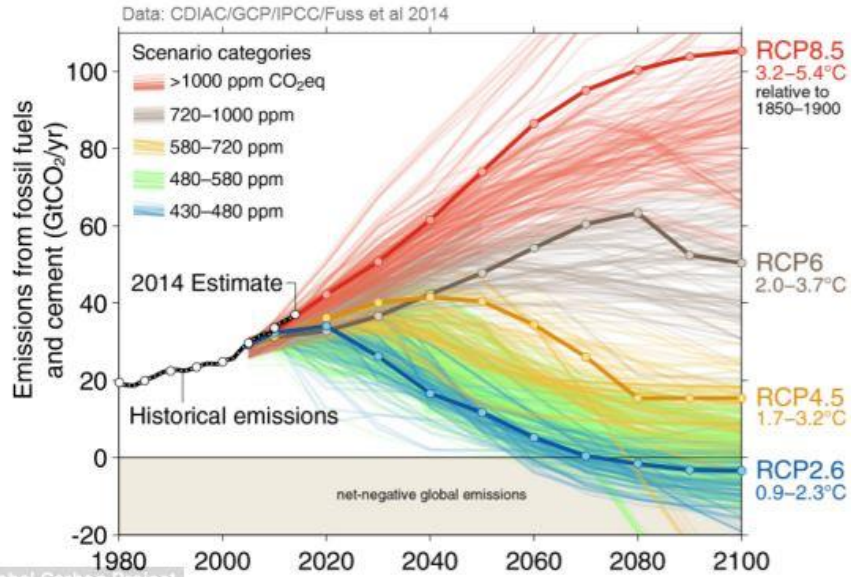
*EPA SA Summit
21 April 2021*



Think about the questions investors ask businesses on climate

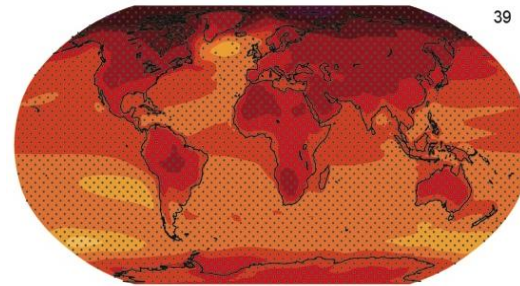


What do I plan for? Scenarios, Regional Variations & Uncertainty

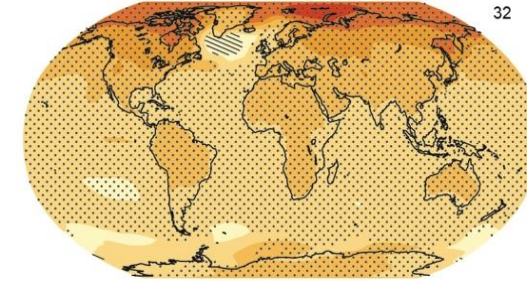


Future averaged warming

RCP8.5 at 2100



RCP2.6 at 2100

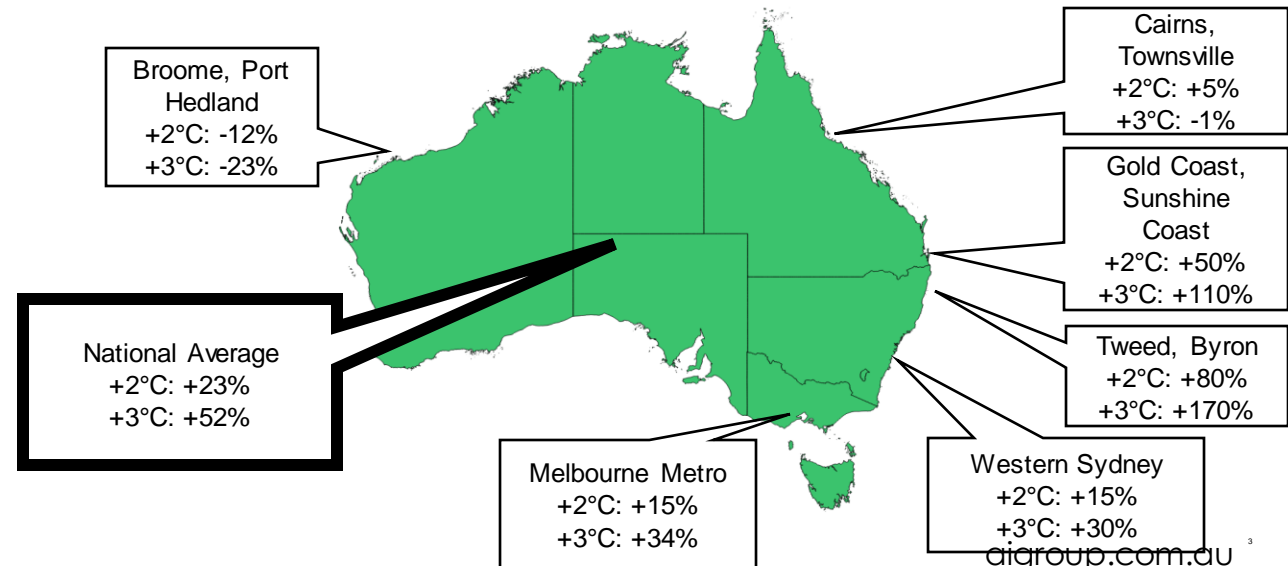


+4°C over 2000



+1°C over 2000

- Many global climate scenarios are still possible
- For any scenario:
 - Impacts vary worldwide
 - Impacts vary within Australia
- Impact estimates often assume smooth adjustment when disruption, irrational responses are plausible
- Be prepared for ranges, not 'central scenarios'



Physical impacts: infrastructure implications

| Issue | Potential impact |
|--|---|
| Damage to physical assets | <ul style="list-style-type: none">• Increased capital costs to rectify damage• Potential loss of revenue if services disrupted |
| Increased adaptation costs | <ul style="list-style-type: none">• Increased capital costs to implement adaption strategies• Increased operational and maintenance cost• Incorporate assessment of climate risks into maintenance cycles• New facilities incorporate climate resilience in design |
| Operational disruption | <ul style="list-style-type: none">• Adverse revenue impacts from weather disruption• Additional operations and maintenance costs• Higher insurance costs• Infrastructure interdependencies |
| Employee safety | <ul style="list-style-type: none">• Extreme weather can increase risk to works e.g. extreme heat days can result in risk of heat stress for workers which could increase the risk of injuries on site and in turn lower productivity. |
| Increased weather volatility | <ul style="list-style-type: none">• For example, changes in temperatures may reduce agricultural production in any given area, and consequently reduce demands on related infrastructure such as ports and rail. |
| Reputational risk | <ul style="list-style-type: none">• Failure to provide services or restore services in a timely manner can materially impact the businesses reputation and social license to operate. In addition, there is a risk of fines being levied, operating licenses lost or increased regulatory oversight |
| Regulatory change / Policy uncertainty | <ul style="list-style-type: none">• Increased regulatory focus on resilience in infrastructure could cause exposure to increased capital expenditure to implement adaptation strategies. |
| Macroeconomic risks | <ul style="list-style-type: none">• Disruptions in global supply chains• International conflict from resource scarcity |

Adapted from QIC presentation to ACR

Spotlight on insurance

Insurance is already a challenge for many businesses

- Ai Group research (Oct 2020) found:
 - Unusual difficulties obtaining insurance for half (53%) of biz polled
 - Of those, half (56%) cited unusually high premium growth
 - Global climate disasters raised reinsurance costs, impacting locally

For future, keep in mind:

- Compound / repeated impacts
- Will some areas/activities become uninsurable? Should they?

Spotlight on water

Impacts:

- Current declines in soil moisture, rainfall, runoff; but large annual variability, maybe increasing, in SE Australia
- Winter runoff and streamflow likely decrease; flash flood increase
- MDB groundwater decrease expected to continue

Implications:

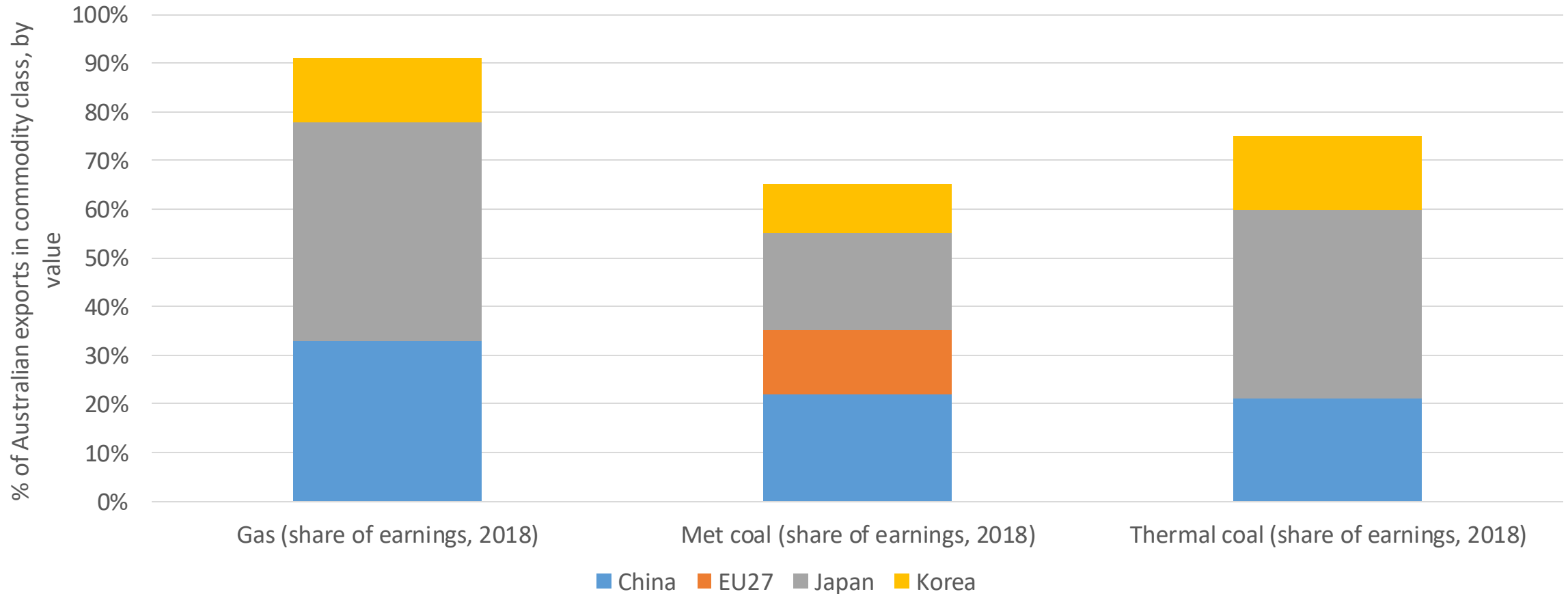
- Commodity value of water increasing, entitlements shifting to higher value crops
- Dryland agriculture in some regions will need to adapt to changing rainfall and soil moisture timing and amount.
- Increased investments into resilient drinking water sources will be needed.
- Possibly investments into resilient water production in other sectors.
- Cost of adaptation could be relatively high – conflicting needs of drought and flood adaptation.
- Some environmental assets may not survive.

Mitigation: what can we do?

| Activity | Current solutions | Future solutions |
|-----------------------------|---|--|
| Power | Attractive: PV, onshore wind, hydro & battery storage, smart demand Problematic: CCS, Gen III nuclear, geothermal, solar thermal | Ever-cheaper PV/wind, offshore wind, novel storage chemistries, SMR nuclear, Allam Cycle + CCUS |
| Heating | Efficiency, electrification (low-temp), geothermal | High-temp electrification, hydrogen, biogas, solar thermal, nuclear heat |
| Transport | Zoom, modal shift, BEVs (light), HEVs (heavy duty) Problematic: biofuels | Heavy duty EVs, short-haul electric planes and ships, hydrogen ships, synthetic fuels, advanced biofuels |
| Industry | Al: inert anodes; cement: input substitution; steel: biochar; all: recycling and recovery | Al: flex production; cement: CCUS; chemicals: H ₂ , bio; steel: H ₂ , CCUS; all: material substitution |
| Agriculture and land | Livestock/soil management, reforestation, plant-based meats | Feed supplements / methane treatments, BECCS, cultured meat |

Mitigation – how will other countries' actions impact us?

Most of Australia's 2018 fossil exports went to countries that now have net zero goals



Source: Resources and Energy Quarterly, March 2019 <https://publications.industry.gov.au/publications/resourcesandenergyquarterlymarch2019/>

Back to those questions

Climate impacts:

- Look beyond central scenarios and national picture
- Ask your supply chain what their exposure & expectations are

Transition: doable overall, lightly touches many, tough for some

Trade: costs of action need to be managed, but action supports competitiveness

Demand: big risks to some sectors, Australia needs hedges

Investors, regulators, customers and staff are increasingly keen for good answers from biz on climate exposure, strategy and policy

Thank you

For more information visit:

www.aigroup.com.au

australianclimaterundtable.org.au

www.csiro.au/en/about/challenges-missions/Climate-mission

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